

| NET SALES (€ MILLIONS) | 3rd Quarter | | | Nine Months | | |
|--------------------------------------------------------------------|--------------|--------------|----------------|---------------|---------------|----------------|
| | 2010 | 2009 | % Change | 2010 | 2009 | % Change |
| PASSENGER CAR AND LIGHT TRUCK TIRES AND RELATED DISTRIBUTION | 2,515 | 2,093 | + 20.2% | 7,136 | 6,042 | + 18.1% |
| TRUCK TIRES AND RELATED DISTRIBUTION | 1,530 | 1,206 | + 26.9% | 4,096 | 3,277 | + 25.0% |
| SPECIALTY BUSINESSES ¹ | 603 | 455 | + 32.5% | 1,765 | 1,570 | + 12.4% |
| GROUP TOTAL | 4,648 | 3,754 | + 23.8% | 12,997 | 10,888 | + 19.4% |

¹Earthmover, Agricultural, Two-Wheel and Aircraft tires; Maps and Guides; ViaMichelin and Michelin Lifestyle.

Caption:

Description:

Dimensions: 539 x 204

aperture: 0

credit: Lucia

camera:

caption:

created_timestamp: 1288180937

copyright:

focal_length: 0

iso: 0

shutter_speed: 0

title: