

# Company Update Second Quarter 2017



#### Safe Harbor Statement

This presentation contains what the company believes are forward-looking statements related to future financial results and business operations for Cooper Tire & Rubber Company. Actual results may differ materially from current management forecasts and projections as a result of factors over which the company may have limited or no control. Information on certain of these risk factors and additional information on forward-looking statements are included in the company's reports on file with the Securities and Exchange Commission and set forth at the end of this presentation.



#### Available Information

You can find Cooper Tire on the web at coopertire.com. Our company webcasts earnings calls and presentations from certain events that we participate in or host on the investor relations portion of our website (http://coopertire.com/investors.aspx). In addition, we also make available a variety of other information for investors on the site. Our goal is to maintain the investor relations portion of the website as a portal through which investors can easily find or navigate to pertinent information about Cooper Tire, including:

- our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and any amendments to those reports, as soon as reasonably practicable after we electronically file that material or furnish it to the Securities and Exchange Commission ("SEC");
- information on our business strategies, financial results and selected key performance indicators;
- announcements of our participation at investor conferences and other events;
- press releases on quarterly earnings, product and service announcements and legal developments;
- corporate governance information; and
- other news and announcements that we may post from time to time that investors may find relevant.

The content of our website is not intended to be incorporated by reference into this presentation or in any report or document we file with or furnish to the SEC, and any references to our website are intended to be inactive textual references only.



# Three Months Ended June 30, 2017 Financial Performance Highlights

(millions USD, except EPS)

Net Sales by Segment	Q2	2 2017		Q2	2 2016		Change om Prior Year
Americas Tire	\$	615		\$	655		(6.0%)
International Tire		151			124		22.4%
Eliminations		(46)			(38)		(20.6%)
Total Company	\$	721		\$	740		(2.6%)
Operating Profit (Loss) by Segment			<u>OP %</u>			<u>OP %</u>	
Americas Tire	\$	83	13.5	\$	116	17.7	\$ (33)
International Tire		1	8.0		3	2.5	(2)
Corporate		(10)			(9)		(1)
Eliminations		_			(1)		_
Total Company	\$	75	10.4	\$	110	14.8	\$ (35)
Earnings per share, diluted	\$	0.85		\$	1.27		\$ (0.42)
Cash and cash equivalents	\$	302		\$	412		\$ (110)



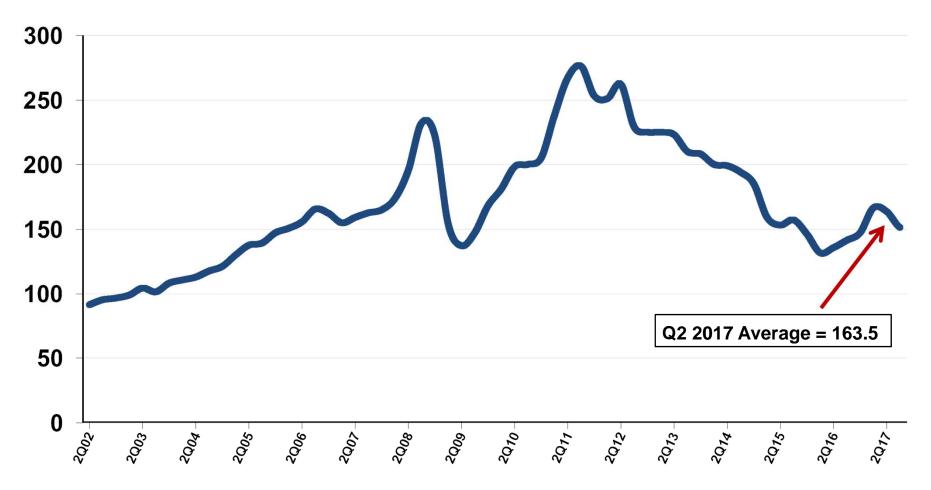
## Six Months Ended June 30, 2017 Financial Performance Highlights

(millions USD, except EPS)

		Months Ended		6	Months Ended		(	Change
Net Sales by Segment	June 30, 2017			,	June 30, 2016		fre	om Prior Year
Americas Tire	\$	1,147		\$	1,234			(7.1%)
International Tire		293			227			29.3%
Eliminations		(76)			(71)			(7.6%)
Total Company	\$	1,364		\$	1,390			(1.9%)
Operating Profit (Loss) by Segment			<u>OP %</u>			<u>OP %</u>		
Americas Tire	\$	146	12.8	\$	222	18.0	\$	(76)
International Tire		3	1.0		1	0.6		2
Corporate		(25)			(22)			(4)
Eliminations		(1)			(1)			_
Total Company	\$	124	9.1	\$	201	14.5	\$	(78)
Earnings per share, diluted	\$	1.42		\$	2.32		\$	(0.90)
Cash and cash equivalents	\$	302		\$	412		\$	(110)



# CTB Raw Material Price Index North America

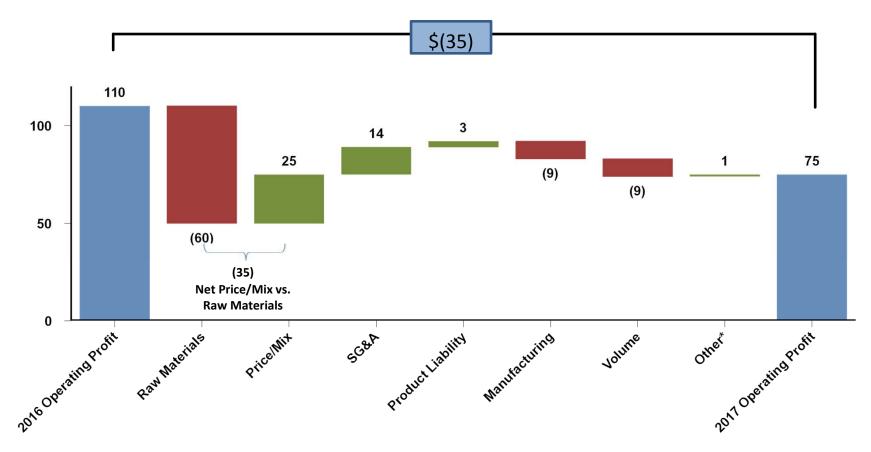


Q3 2017 is an estimate



# Operating Profit Walk Total Company Q2 2016 to Q2 2017

(\$millions)



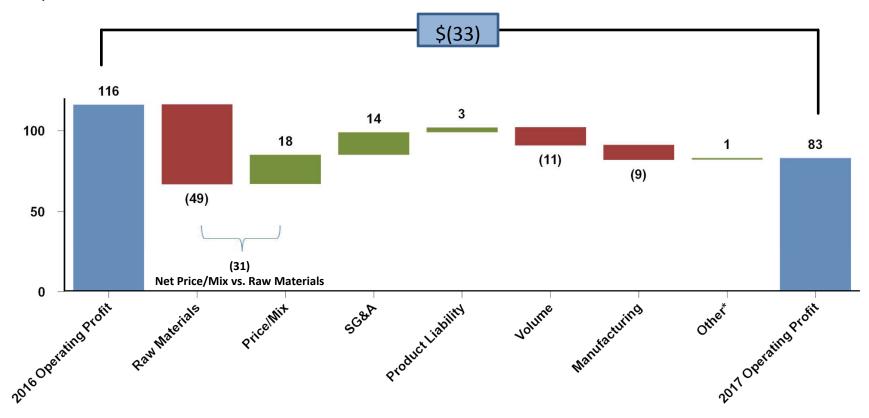
Amounts are unaudited and may not add due to rounding.

<sup>\*</sup> Other costs are inclusive of \$5.5 million of insurance recoveries and \$2 million of direct expenses related to tornado damage at a North American distribution center in Q1 2017.



# Operating Profit Walk Americas Tire Operations Q2 2016 to Q2 2017

(\$millions)



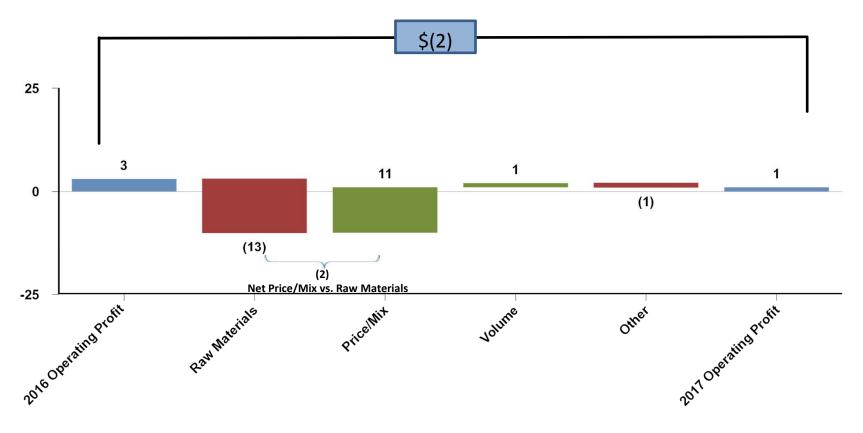
Amounts are unaudited and may not add due to rounding.

<sup>\*</sup> Other costs are inclusive of \$5.5 million of insurance recoveries and \$2 million of direct expenses related to tornado damage at a North American distribution center in Q1 2017.



# Operating Profit Walk International Tire Operations Q2 2016 to Q2 2017

(\$millions)



Amounts are unaudited and may not add due to rounding.



Non-GAAP financial measures should be considered in addition to, not as a substitute for, other financial measures prepared in accordance with generally accepted accounting principles ("GAAP"). The company's methods of determining these non-GAAP financial measures may differ from the methods used by other companies for these or similar non-GAAP financial measures. Accordingly, these non-GAAP financial measures may not be comparable to measures used by other companies.

Pursuant to the requirements of SEC Regulation G, detailed reconciliations between the company's GAAP and non-GAAP financial results were posted, by incorporation within this presentation, on the company's Investor Relations website at http://coopertire.com/investors.aspx on the day the company's operating and financial results were announced for the quarter ended June 30, 2017 and management presented certain non-GAAP financial measures during a conference call with analysts and investors. Investors are advised to carefully review and consider this information as well as the GAAP financial results that are disclosed in the company's earnings releases and annual and quarterly SEC filings.



#### **Return on Invested Capital (ROIC)**

Management is using non-GAAP financial measures in this document because it considers them to be important supplemental measures of the company's performance. Management also believes that these non-GAAP financial measures provide additional insight for analysts and investors in evaluating the company's financial and operating performance.

The company defines ROIC as the trailing four quarters' operating profit, after tax, divided by the total invested capital, which is the average of ending debt and equity for the last five quarters. The company believes ROIC is a useful measure of how effectively the company uses capital to generate profits.

Calculation of Return on Invested Capital July 1, 2016 – June 30, 2017								
(millions USD)								
Operating profit	\$	307						
Effective tax rate		31.0%						
Income tax expense on operating profit		95						
Operating profit after taxes		212						
Total invested capital		1,449						
		4.4.007						
Return on invested capital		14.6%						



Calculation of Trailing	ng Four Quarter	Income and Expe	ense Inputs
(millions USD)			
Quarter-ended:	Operating profit	Provision for income taxes	Income before income taxes
June 30, 2017	\$ 75	\$ 22	\$ 68
March 31, 2017	49	13	42
December 31, 2016	105	29	100
September 30, 2016	78	24	74
Total	\$ 307	\$ 88	\$ 285

Trailing Four Quarter Effective Tax Rate									
Income before income taxes	\$ 285								
Provision for income taxes	88								
Effective income tax rate	31.0%								



nillions USD)	Equity	L	ong-term Debt	Current Portion of ong-term Debt	Short-term Notes Payable		Total Invested Capital		
June 30, 2017	\$ 1,193	\$	296	\$ 2	\$	38	\$	1,529	
March 31, 2017	1,156		297	1		15		1,469	
December 31, 2016	1,130		297	2		26		1,456	
September 30, 2016	1,097		296	1		12		1,405	
June 30, 2016	1,085		296	1		4		1,386	
Average Balance	\$ 1,132	\$	296	\$ 1	\$	19	\$	1,449	



#### Risks

It is possible that actual results may differ materially from projections or expectations due to a variety of factors, including but not limited to:

- volatility in raw material and energy prices, including those of rubber, steel, petroleum based products and natural gas or the unavailability of such raw materials or energy sources:
- the failure of the company's suppliers to timely deliver products or services in accordance with contract specifications;
- changes to tariffs or the imposition of new tariffs or trade restrictions, including changes related to tariffs on tires imported into the U.S. from China, as well as tariffs imposed on raw materials which the company uses;
- changes in economic and business conditions in the world, including changes related to the United Kingdom's decision to withdraw from the European Union;
- increased competitive activity including actions by larger competitors or lower-cost producers;
- the failure to achieve expected sales levels;
- changes in the company's customer relationships, including loss of particular business for competitive or other reasons;
- the ultimate outcome of litigation brought against the company, including product liability claims, which could result in commitment of significant resources and time to defend and possible material damages against the company or other unfavorable outcomes;
- a disruption in, or failure of, the company's information technology systems, including those related to cyber security, could adversely affect the company's business operations and financial performance;
- changes in pension expense and/or funding resulting from the company's pension strategy, investment performance of the company's pension plan assets and changes in discount rate, salary increase rate, and expected return on plan assets assumptions, or changes to related accounting regulations;
- government regulatory and legislative initiatives including environmental, healthcare and tax matters;
- volatility in the capital and financial markets or changes to the credit markets and/or access to those markets;
- a variety of factors, including market conditions, may affect the actual amount expended on stock repurchases; the company's ability to consummate stock repurchases; changes in the company's results of operations or financial conditions or strategic priorities may lead to a modification, suspension or cancellation of stock repurchases, which may occur at any time;
- changes in interest or foreign exchange rates;
- an adverse change in the company's credit ratings, which could increase borrowing costs and/or hamper access to the credit markets;
- failure to implement information technologies or related systems, including failure by the company to successfully implement ERP systems;
- the risks associated with doing business outside of the U.S.;
- the failure to develop technologies, processes or products needed to support consumer demand;
- technology advancements;
- the inability to recover the costs to develop and test new products or processes;
- the impact of labor problems, including labor disruptions at the company, its joint ventures, or at one or more of its large customers or suppliers;
- failure to attract or retain key personnel;
- consolidation among the company's competitors or customers;
- inaccurate assumptions used in developing the company's strategic plan or operating plans or the inability or failure to successfully implement such plans;
- risks relating to acquisitions including the failure to successfully integrate them into operations or their related financings may impact liquidity and capital resources;
- changes in the company's relationship with its joint-venture partners or suppliers, including any changes with respect to its former PCT joint venture's production of Cooper-branded products;
- the ability to find alternative sources for products supplied by PCT;
- the inability to obtain and maintain price increases to offset higher production or material costs;
- inability to adequately protect the company's intellectual property rights; and
- inability to use deferred tax assets.

